



**POLICE**  
SCOTLAND

**Edinburgh**

Local Policing Plan 2013-2014

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YOUR COUNCIL - YOUR SERVICES

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# **Policing Plan for 2013-2014**

## **1. Introduction**

This plan sets out the local policing priorities and objectives for Edinburgh Division for 2013-2014 and is a statutory requirement of the Police and Fire Reform (Scotland) Act 2012. It complements and builds on the Scottish Government's overarching vision for public services, the Strategic Police Priorities set by Scottish Ministers, the Scottish Police Authorities Strategic Police Plan and the Chief Constable of Scotland's Annual Police Plan.

The policing plan for Edinburgh represents a critical part of the delivery process for the new service, demonstrating our commitment to local policing at the same time as the service generates a national planning framework. The plan is designed so as to enable police officers and staff in the city to respond effectively to the concerns of local communities at the same time as meeting and tackling national demands. As a local authority plan it will be supported by seventeen 'ward level' plans, which respond directly to community needs and demands.

## **2. Foreword by:**

### **Chief Constable Stephen House**

This plan is the first under the new policing arrangements for Scotland. Local Policing will be the focus of the Police Service of Scotland and will deliver real improvements to the way services are delivered to local communities. Reform offers us the opportunity to improve accountability and increase scrutiny. This plan sets out our continuing commitment to 'Keeping People Safe'. It establishes the issues we believe are important to communities across Scotland. By delivering a local policing service that drives improvements against our priorities we can make a real difference in the quality of life for people in Scotland.

### **Vic Emery, Chair of the Scottish Police Authority**

When it comes to local police services, one size doesn't fit all. Different communities across Scotland want access to the best expertise and services in policing - but they quite rightly expect police services to meet their area's needs and priorities. Your Local Policing Plan is a key part of making sure this happens, and keeping this local focus at the heart of community policing. These plans are linked to national priorities, but are based on local issues and what people say matters to them. They are also a very public commitment by Police Scotland on what it will deliver to make our communities safer. The Scottish Police Authority will be working with Police Scotland, partners and communities to ensure we all receive the best policing possible.

## **Council Leader, Cllr Andrew Burns**

Welcome to the first police plan for Edinburgh, building on the success of previous Lothian and Borders force plans. The Edinburgh wide focus on local engagement, supporting our communities to keep them safe while addressing community priorities, chimes perfectly with the Capital Coalitions contract with the capital.

After the local government election in May last year, the Capital Coalition set out its commitment to build a cooperative, more prosperous Edinburgh in which every resident and community benefits. The specific pledges we made, to build a cooperative capital with decision-making that shows we are listening to public opinion, means that our partnership working with the police has never been more crucial and mutually beneficial.

Developing and strengthen local community links with the police and involving local people in how resources are used, are key elements to the success of the plan and I appreciate all the effort put in so far to achieve this.

I'm looking forward to safer communities in Edinburgh as a result of this working together.

## **Local Police Commander, Chief Superintendent Mark Williams**

As Divisional Commander I am delighted to introduce the inaugural Policing Plan for the new Edinburgh Division. The 2013/14 plan is unique for two reasons: it is the first plan we have produced as part of the new national police service, and the first where our priorities were reached via extensive consultation with the public.

The plan shows clearly that the people and police in Edinburgh have recognised the continued importance of public safety for everyone living in, or visiting, Scotland's capital. It is my intention to ensure that this recognition is supported by visible and preventative policing, focusing on reassurance through intervention and the swift detection of offenders.

Edinburgh is a diverse international city that hosts festivals, royal visits, sporting fixtures and conferences of global significance and this plan reflects the unique impact of these events across the division. We have worked directly with communities to design a plan that meets both the needs of the city and it's local residents. For each headline priority in this document, I have asked local Inspector to create action plans using the responses to our local engagement, surveys and open evenings. The action plans will drive more local activity for officers to target issues specific to their area.

Alongside this public consultation we have conducted a detailed analysis of crime figures and partner data to enable us to better understand the issues affecting the city. This will help us to work effectively with our partners to deliver on key national objectives as well as maintaining our commitment to providing excellent service at a local level.

I am confident that the priorities and objectives outlined in this plan provide a clear focus for policing, whilst having sufficient flexibility to adapt to emerging issues. I am sure that the unique attributes that we have included in our planning process will help to deliver positive outcomes for everyone in Edinburgh.

### **3. Priorities and Objectives:**

#### **Priority 1 – Public Safety**

Public safety can be defined as *“the protection and welfare of the general public”*. Our officers and staff are committed to keeping people safe by focusing on the following key objectives:

##### **Violence and Disorder**

Edinburgh remains a safe place to live, work and visit and violent crime levels are continuing to drop: last year alone there were 15% fewer violent crimes compared to the previous period.

We will continue to be involved in national anti-violence campaigns and develop the sharing of information with other agencies to focus intervention in problem areas. Through our tasking process, we will use local policing and intelligence-led initiatives, including stop and search activity, to detect offenders, reduce disorder and reassure communities.

Edinburgh Division will continue the work of the Edinburgh Violence Reduction Programme (EVRP) as a multi-agency response to violence. 2013 will see the start of a new five-year plan for the EVRP where, in conjunction with our partner agencies, we will continue to seek innovative approaches that develop intervention and education at an early stage.

The creation of a bespoke Alcohol and Violence Reduction Unit, as well as a new Edinburgh Division Licensing Department, will ensure we are well placed to work alongside licensees in reducing levels of alcohol related disorder.

Our objectives are:

- Reduce the level of violent crime
- Reduce the level of alcohol related disorder

##### **Sexual Crimes and Domestic Abuse**

Where there are children and families at risk of domestic violence it is essential that people receive care and protection tailored to their individual circumstances. We will focus on child and adult protection and Multi-Agency Public Protection Arrangements to reduce risk of harm. We will give specific attention to families where abuse is combined with chaotic lifestyles and substance misuse.

Edinburgh Division will continue to deliver on key priorities relating to the prevention and investigation of sexual crimes. This function will be further augmented by the creation of dedicated domestic abuse and rape investigation units. Their focus will be to develop a consistent victim-led approach that targets offenders and ensures access to appropriate support at an early stage.

**Our objectives are:**

- Increase the detection of domestic abuse
- Increase the detection of sexual offences

**Public Events**

Edinburgh regularly plays host to large-scale public events, the majority of which require detailed planning and co-ordination. Staff and officers within Edinburgh Division have a wealth of experience in working with key stakeholders to deliver safe, successful and enjoyable events.

**Our objectives are:**

- Work with partners to maximise the safety of those attending events within Edinburgh

**Road Safety**

In 2010, The Scottish Government produced a ten-year plan with targets to improve road safety and reduce the number of people injured or killed on Scotland's roads. In Edinburgh, there is a continued need for intervention and focus to drive down casualty rates.

Road policing teams will patrol key routes, including the main arterial routes and junctions in the city, and busy areas with high-density housing. Recent analysis has revealed that pedestrians who are under the influence of alcohol are more likely to become the victim of a road collision than drivers who have also consumed alcohol.

In the city centre this research will be used to ensure local and road policing teams undertake proactive road safety activities.

**Our objective is:**

- Reduce the number of people killed or seriously injured on our roads

## **Priority 2 – Reducing Antisocial Behaviour**

Antisocial behaviour (ASB) can have a significant and lasting impact on quality of life for victims. It can cover a variety of behaviour, however the most common concerns across Edinburgh include noise complaints, harassment, minor fire raising and general disorder.

Over the last few years we have taken part in extensive joint agency work to tackle ASB and we are now seeing significant year-on-year reductions. Our new strategy for 2013 will adopt the Capital Coalition pledge to focus on the root causes of antisocial behaviour, as well as pursuit of persistent and long-term offenders. We will use our existing and successful School Link Officer programme to educate children about the lasting effects of antisocial behaviour to ultimately reduce this type of crime.

We will continue to build on well-established relationships with partner agencies and play an active part in equality forums to enhance relations with minority groups and communities that report antisocial behaviour. Incidences of hate related crime are reducing year on year however, the effects experienced by victims of this crime cannot be underestimated. Besides investigating incidents, we are committed to providing a visible presence and reassurance in areas where hate related crime takes place.

### **Our Objectives are:**

- Reduce the level of antisocial behaviour
- Reduce the level of public disorder
- Increase the detection of hate related crime

## **Priority 3 – Serious and Organised Crime**

Serious and Organised Crime can have a detrimental impact on local communities, individuals, businesses and economies.

Edinburgh Division is committed to targetting groups that coordinate drug dealing and other criminal activity, including those that masquerade as legitimate companies and conceal their earnings. Where necessary we will combine our efforts with national specialist policing teams that are dedicated to interventions and enforcement.

To fully support the Scottish Government's Serious and Organised Crime Strategy we will continue in our joint approach with City of Edinburgh Council to reduce the risk posed by Serious and Organised Crime Groups. This will be supported by our intelligence teams who will carry out work to ensure we can enhance our understanding of these criminal groups.

We know serious and organised criminals rely on money to operate and we will work to stop them receiving funds through a number of ways. We will target drug use and dealing, as well as working to stop the sale of stolen and counterfeit goods.



Partnership working is key to this success, and our dedicated Search and Recovery Team will work with the City of Edinburgh Council and others to target criminals who are profiting from crime. This work will also assist us to prevent and detect housebreakings and other thefts within Edinburgh, an issue which you have told us is of concern throughout the city.

Edinburgh has seen recent success with seizures under the Proceeds of Crime Act 2002 and we will continue to use this legislation to target those who make money illegally through crime. All aspects of prevention, disruption and detection of serious and organised crime in Edinburgh Division will be significantly boosted by the creation of a local Serious and Organised Crime Unit.

#### **Our Objectives are:**

- Increase the amount of cash and assets seized from criminals by using the Proceeds of Crime Act
- Increase the detection of people supplying illegal drugs
- Increase the amount of illegal drugs seized
- Reduce the level of housebreakings
- Increase seizures of stolen goods

#### **4. How we identified our Priorities and Objectives**

The Scottish Policing Assessment sets out the priorities for the Police Scotland to the year 2015. The Assessment draws on information and intelligence provided by all Scottish law enforcement agencies and key partner agencies. It is through this assessment that risk is prioritised.

The priorities identified in this plan have benefited from further analysis of local crime trends and information. Appendix A summarises the key trends in the local authority area over the past year.

In November and December 2012 we consulted with around 3,000 people across Edinburgh about the issues that mattered most to them and what priorities they wanted police to focus on. This exercise was unique in policing terms and made a critical contribution when identifying issues for local community policing priorities for Edinburgh. Appendix B shows the results of your responses.

All of our work is underpinned by our commitment to equality and diversity, in our dealings with the public we serve as well as our own staff.

We recognise that effective and fair policing is about reflecting the needs and expectations of individuals and local communities. Survey results show that different communities have differing expectations and contrasting experiences of the service provided by the police. Our aim is to ensure that our service to all is fair and consistent, keeping those who are most vulnerable safe and enhancing their quality of life.



To further this aim, and satisfy our statutory duties under The Equality Act 2010, we are developing national equality and diversity outcomes for 30 April 2013. We will, in our 2014 three-year plan, identify local priorities and objectives aligned to them.

## **5. Local Policing Arrangements**

Edinburgh Division is led by the Local Police Commander, a Chief Superintendent, who is supported by five Superintendents and a Business Coordinator.

The Divisional Command Team provides support and direction to six Chief Inspectors who perform the role of Area Commander within their designated local areas.

The Area Commanders will deliver on the Edinburgh Division priorities and ensure that the local Inspectors meet the needs of the ward level plans for their area. Individual ward community policing plans were created with an emphasis on community consultation and the experiences of local officers. They are available at [www.scotland.police.uk](http://www.scotland.police.uk)

Each Inspector is in charge of local community policing teams working within the electoral wards to tackle local problems and issues.

In addition, Edinburgh Division also has five 'response' teams divided between the city stations. This group of officers are led by Inspectors and work a twenty-four hour shift pattern, during which time they attend a variety of incidents ranging from '999' calls to community incidents.

## **6. Local Contribution to National Outcomes and National Policing Priorities**

The Scottish Government has sixteen National Outcomes aimed at creating a more prosperous and sustainable country. The priorities in this plan contribute directly to these outcomes, and those in Edinburgh's Single Outcome Agreement. This plan also echoes the Strategic Policing Priorities set by Scottish Government.

Our local priorities align to the Strategic Policing Priorities and the Government's National Outcomes and are as follows:

<b>Priority</b>	<b>Strategic Policing Priorities</b>	<b>National Outcomes</b>
Public Safety	<b>1,2,3,4.</b>	<b>Outcomes 6,8,9,11,16</b>
Reducing Anti Social Behaviour	<b>1,2,3,4.</b>	<b>Outcomes 4,5,6,7,8,9,11,12,16</b>
Serious and Organised Crime	<b>1,2,3,4.</b>	<b>Outcomes 5,6,8 9,11,16</b>

Further information on National Outcomes and Strategic Policing Priorities can be accessed at [www.scotland.gov.uk](http://www.scotland.gov.uk)

## **7. Performance and Accountability**

To support this plan Police Scotland will develop a national performance framework which allows the service to measure progress, monitor activity, identify key areas for focus and demonstrate whether the key priorities and objectives in this plan are being met.

We welcome scrutiny of our performance information, which will be available on request or at [www.scotland.police.uk](http://www.scotland.police.uk)

## **8. Local Scrutiny and Engagement**

The Police and Fire Reform (Scotland) Act 2012 provides a framework for local scrutiny and engagement arrangements between local authorities, the Police and the Fire and Rescue Service.

This activity will be carried out by a committee, which will meet quarterly. The committee will comprise of locally elected members and may include community planning partners and voluntary sector representatives. This group will provide the necessary element of scrutiny to ensure that local plans and objectives are delivered on and that Commanders can meet their statutory obligations.

Accountability and engagement are key to efficient service provision and a strengthened connection between those providing services and their communities. The committee's remit includes:

1. Focusing on outcomes to improve the safety and wellbeing of people in Scotland.
2. Ensuring comprehensive engagement and analysis, understand local conditions and reflect the community voice.
3. Promoting joint working to secure best value and better outcomes.
4. Providing clear strategic leadership to improve service delivery.
5. Supporting improvement by providing constructive challenge to the respective services.

**Cllr Mike Bridgman – Convener of the Police Force, Fire and Rescue Services Pathfinder Committee**

We must do everything in our power to make our communities safer as this is one of the main building blocks for a healthy community with a good quality of life. I'd like to see an increase in the reporting of incidents, local policing instilling confidence in communities with an emphasis on prevention as well as an improvement in appropriate information sharing across agencies to help us respond well to local needs.

I'm pleased to report that our Capital Coalition pledge to reduce anti social behaviour and target persistent offenders has been taken up and the focus on prevention work with young people through schools to tackle the root cause is welcome.

There has been excellent work done so far by the police force in consulting with communities in neighbourhoods and their commitment to working in new ways is to be commended. The co-location of police and Council staff in the East Neighbourhood Centre is certainly the way forward in terms of real partnership working.

The new police and fire committee will be vigorously scrutinising and analysing the new national set up to ensure the residents of Edinburgh are fully protected to enable them to have as safe a life as possible.

## **9. Local Contact Details:**

Contact Details:

St Leonard's Police Station  
14 St Leonard's Street  
Edinburgh  
EH8 9QW

Community Policing Team Telephone number: 101

Group e-mail address:

[EdinburghLPP@scotland.pnn.police.uk](mailto:EdinburghLPP@scotland.pnn.police.uk)

This group email address is provided for you to discuss non-urgent local policing issues. It should not be used to report a crime or incident.

Single Non Emergency Number: 101

This group e-mail address is provided for you to contact Edinburgh Division Headquarters. To discuss non-urgent local crime or antisocial behaviour problems please contact your local station details of which can be found on our website at the address below.

All e-mails will be responded to within 48 hours.

For more detailed information about your local community policing team and other services that Police Scotland provides, please refer to the force website at

[www.scotland.police.uk](http://www.scotland.police.uk)

### **We are here to help**

We will continue to keep in touch with you to keep you updated on the ongoing work being done to tackle the issues that are affecting life for you and your community.

- If you have any concerns or issues you wish to discuss, contact St Leonard's Police Station or your local Community Policing Team.
- Dial 999 for an emergency that requires urgent police attention.
- For non-emergency contact call the 24-hour non-emergency contact centre on 101
- If you have information about a crime in your area and wish to provide it anonymously, call Crimestoppers on 0800 555 111

We respect your right to confidentiality and will not visit you without checking first.

## **Appendix A**

A Joint Strategic Assessment (JSA) was prepared as part of the Edinburgh Community Safety Partnership (ECSP). The purpose of the JSA was to examine the crime and community safety issues affecting the city of Edinburgh and to identify the areas presenting the greatest risk to the well-being and safety of communities across the city. To determine these priorities a Risk Assessment Event was held in December 2012. This event facilitated engagement with our key partner organisations, who were invited to participate in the process. In order to use a methodology that was familiar to all those involved, an ACPOS endorsed risk assessment model that is widely used across police forces and community safety partnerships was chosen.

Information on the quantitative measures such as volume, trends, performance, offenders and victims was researched in advance and provided on the day. Attendees were thereafter required to apply professional judgement, using their specialist knowledge, and experience to inform the qualitative elements of the assessment. The empirical evidence supporting the ECSP priorities is presented in the ECSP Strategic Assessment 2012-13.

## **Appendix B**

### **Local Consultation Results**

In 2012, we carried out a public consultation to provide Edinburgh Division with an accurate reflection of the policing priorities across Edinburgh.

To reach as many people across Edinburgh as possible we used a variety of means to gather opinion, including street surgeries, online surveys, face-to-face consultations and open door local community events. In total, nearly 3,000 responses were received. In addition, we engaged with our partners in the health, business, social care and third sectors to establish their views on policing priorities and current working relationships.

### **Street Surgeries**

To remain responsive to the communities across Edinburgh we approached around 2,000 people in streets, shops, housing, complexes, social care centres, homeless accommodation, schools, colleges, places of worship, drop-in centres and young persons units. This exercise showed consistent themes and community issues, including:

- Antisocial behaviour
- Road safety
- Drug dealing and drug abuse
- Assault, violent crime, disorder and personal safety
- Housebreakings and thefts

## **Online Survey**

Our online survey was promoted through local and social media, providing a valuable platform for feedback. Around a thousand people took part and told us that the main issues they wanted addressed were:

- Assault, disorder and violent crime
- Housebreaking and other thefts
- Alcohol related crime and antisocial behaviour
- Serious and Organised Crime

## **Open Door Community Events**

Along with City of Edinburgh Council, we held six open door events throughout Edinburgh and invited people to come along and tell us what they wanted the police to focus on within their community.

People spoke openly about personal safety, road safety, antisocial behaviour and drugs as being issues of concern.

## **Partners**

We met with established and new partners in the business, health, social care and third sectors. They told us that they valued a close working relationship with the police underpinned by good communication. Their desire was for this to continue, and to be enhanced around shared goals.

Discussions with the business sector highlighted the importance of policing the night-time economy and large scale events in the city centre and outlying areas. The significant international profile of the city and the consequent demands placed on the Police was also acknowledged.

## **Results**

These mixed methods of consultation allowed us to compile the following priorities for the electoral wards within Edinburgh. These are the 'ward level' plans referred to earlier and will drive local policing.

### **Almond**

Road safety

Antisocial behaviour

Housebreaking and thefts

### **Pentland Hills**

Antisocial behaviour

Housebreaking and thefts

Assault and violent crime

### **Drumrae / Gyle**

Antisocial behaviour

Housebreaking and thefts

Road safety

**Forth**

Antisocial behaviour  
Housebreaking and thefts  
Assault and violent crime

**Inverleith**

Antisocial behaviour  
Housebreaking and thefts  
Assault and violent crime  
Road safety

**Corstorphine / Murrayfield**

Antisocial behaviour  
Housebreaking and thefts  
Road safety

**Sighthill / Gorgie**

Antisocial behaviour  
Drugs  
Road safety  
Assault and violent crime

**Colinton / Fairmilehead**

Antisocial behaviour  
Housebreaking and thefts  
Road safety

**Fountainbridge / Craiglockhart**

Antisocial behaviour  
Housebreaking and thefts  
Drugs and alcohol  
Road safety

**Meadows / Morningside**

Antisocial behaviour  
Housebreaking and thefts  
Road safety  
Assault and violent crime

**City Centre**

Assault and violent crime  
Antisocial behaviour  
Alcohol and drugs  
Managing public events

**Leith Walk**

Antisocial behaviour  
Drugs and alcohol  
Housebreaking and thefts  
Assault and violent crime



**Leith**

Antisocial behaviour  
Drugs and alcohol  
Assault and violent crime

**Craigentinny / Duddingston**

Antisocial behaviour  
Housebreaking and thefts  
Drugs

**Southside / Newington**

Assault and violent crime  
Antisocial behaviour  
Drugs  
Housebreaking and thefts

**Liberton / Gilmerton**

Antisocial behaviour  
Housebreaking and thefts  
Assault and violent crime  
Drugs  
Road safety

**Portobello / Craigmillar**

Antisocial behaviour  
Housebreaking and thefts  
Drugs  
Assault and violent crime

